

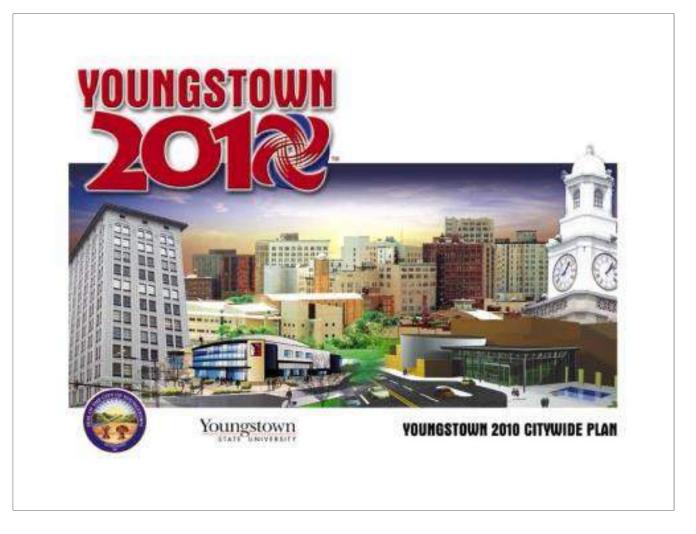
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WAITING FOR THE FUTURE

- A 1999 Harwood study funded by CS Mott described Youngstown as a "community in waiting"
- Leadership, vision, capacity
- Minimal leadership, local government, cdc, and community capacity to move forward

YOUNGSTOWN 2010

- Articulates vision and goals for a new Youngstown
- Plan adopted in September 2005



YOUNGSTOWN 2010

ACCEPTING THAT WE ARE A SMALLER CITY:

Youngstown should strive to be a model of a sustainable mid-sized city.

DEFINING YOUNGSTOWN'S ROLE IN THE NEW REGIONAL ECONOMY: Youngstown must align itself with the realities of the new regional economy.

IMPROVING YOUNGSTOWN'S IMAGE AND ENHANCING QUALITY OF LIFE: Making Youngstown a healthier and better place to live and work.

A CALL TO ACTION:

An achievable and practical action-oriented plan to make things happen.

YOUNGSTOWN 2010

- Led to the development of additional neighborhood plans and detailed vacant property reclamation strategies
- New Zoning Code
- Increased civic engagement
- The Raymond John Wean Foundation's Capacity Building Initiative

CORNER STORE CAMPAIGN



IN TODAY'S PAPER: MORE THAN \$310 IN SAVINGS FROM MANUFACTURERS' COUPONS **TheVindicator**

Residents to corner food stores: We're fed up

Some residents believe cleansing markets of alcohol sales or shutting them down could deter crime in Youngstown.

BUT ATTE SESSIONED A



and city officials are putting neigh-borhood markets on notice. Clean up

The markets have long been associand with crime and other turbulence by some residents and officials. An East Side homicide April 15 brought fresh scrutiny to the FBN

Marandesse of Still reports about Party Postry, Ad.

Food Market on Shehy Street, while on the South Side, a ballot issue in Tuesday's election has spained

Cambrid Boad.

Residents want to see cleaner stores that carry quality products and that don't allow loitering or serve alcohol to minors, said Councilman Paul Densember 18,500.

"All the curren stores need to show is that resi-

See Stores on Page AS



SUNDAY, MAY 3, 2009

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STORES

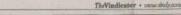
depts are fed by work conditions and they're during some data to a part through a series and they're during something short it. "Themers say and they're during something short it." The series say a series of the series of the

PARTY PANTRY WATCH

March 62 Group of Note Righting and gar street. Share employee said he was propose and a main book his head on the comprete. March 13t Large crowds

Police Reports March 21, 2009: Officers were salled to

Panny get into an argument with stars cless. Egon leaving the business that we man were that at by an employee who was leaving out the driver up style weedless.



Hearth, The Control standing outside the Hearth HT has relied standing outside the Hearth Zhe Ferneld lifetilities will work but a hocastor have Systemeds one visite a Depoil City's time the store and they took his bide men him. The outs work of pacine, he form of the stans with or her standing areas. Agrill 18th A recount who lives near the store wants the forestment to stop. Auril 23: Several ships house in the erec.

FOR THE ISSUE: Tuesday, the Farty Pentry will be on the bottot, and residents can your whether the sale of alcohol should be purnitted at the store, at Glownood Avenue and Cardiold Road.

vandali ect), he said, adding that 15 acress the street hang signs provide windows have been darnaged by chanks of cinder block thrown at his borne. This borne, "Think it will help lower the

his home.
"He [Frank] professed and they retalized by knocking our his windows," said for Herdy, Idors Neighbarhoo i Association member.

Residents compution of the danger Residents compution of the danger Residents compution of the danger Residents compution of the Party Fearth Residents of Residents and Calaim the Party Fearth Residents of Residents and Reside



gruperty, said Fadel Samad, owner of Fabt, adding the police narrely top when they drive through the suighborhood.

When do the police conne? When you have blood in the street. Why don't they do something became that? The asked after the April.







- Youngstown Neighborhood Development Corporation (YNDC) – Citywide community planning and development organization
- Discussions regarding creation of YNDC began in fall of 2008
 - Since the adoption of the 2010 plan three years prior, it became increasing clear that sufficient capacity to implement does not exist.
 - Need to build nimble and effective organization.
 - Creation of new organization vs. existing capacity?

- Key actors in early process include:
 - Jay Williams, Mayor
 - Bill D'Avignon, Community Development and Planning Director
 - Joel Ratner, The Raymond John Wean Foundation
 - Kirk Noden, Mahoning Valley Organizing Collaborative
- 12 community stakeholders began regular discussions in late fall 2008
- Stakeholders became board in winter 2009
- Wean Foundation made \$250,000 contribution for initial start up in 2009

- Wean Foundation and City of Youngstown made \$500,000 contributions for first year of professional operations
- Wean Foundation beginning capacity building making significant investments in new organization that became "strategic partners"

- Executive Director search began in summer 2009
- Presley Gillespie began as YNDC's first Executive Director in October 2009
- Ian Beniston began as Deputy Director in January 2010

YNDC INITIAL WORK

- Focused largely in one neighborhood
 - Initial Neighborhood Selection
- Housing rehab
- Downpayment assistance
- Neighborhood scale greening
- Community engagement and workdays
- Make REAL VISIBLE PROGRESS

YNDC CRITICAL MOMENTS

- Wean Foundation made ongoing commitment for general operating
- In 2011 City of Youngstown, CDA begins to consider discontinuing its internally managed home repair programs
- In January 2012, YNDC entered into an agreement with City to manage limited and owner occupied repair programs

YNDC CRITICAL MOMENTS

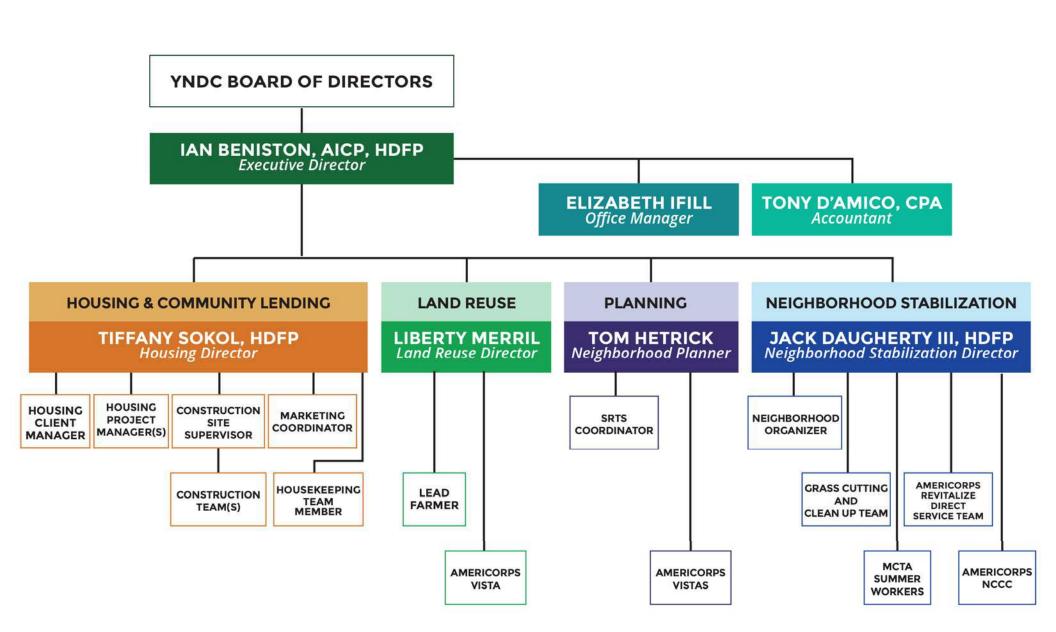
- In May 2013, YNDC relocated to Neighborhood
 Revitalization Campus at 820 Canfield Road on south side
- In November 2013, YNDC began providing planning services for the City of Youngstown through a contractual agreement

TIMELINE OVERVIEW

- 2005: Youngstown 2010 Adopted
- 2005/2006: Initial Rollout Efforts
- Fall 2007: Wean Capacity Building
- Fall 2008: YNDC Discussions Began
- Winter 2010: YNDC began operations with 3 staff
- 2012: City/YNDC Housing Repair Agreement
- 2013: City/YNDC Neighborhood Planning

YNDC OF TODAY

2017 YNDC ORGANIZATIONAL STRUCTURE





CURRENT REALITY

YOUNGSTOWN

• Land Area 33.9 sq. mi.

• **Population:** 66,982, decrease of 61% from peak

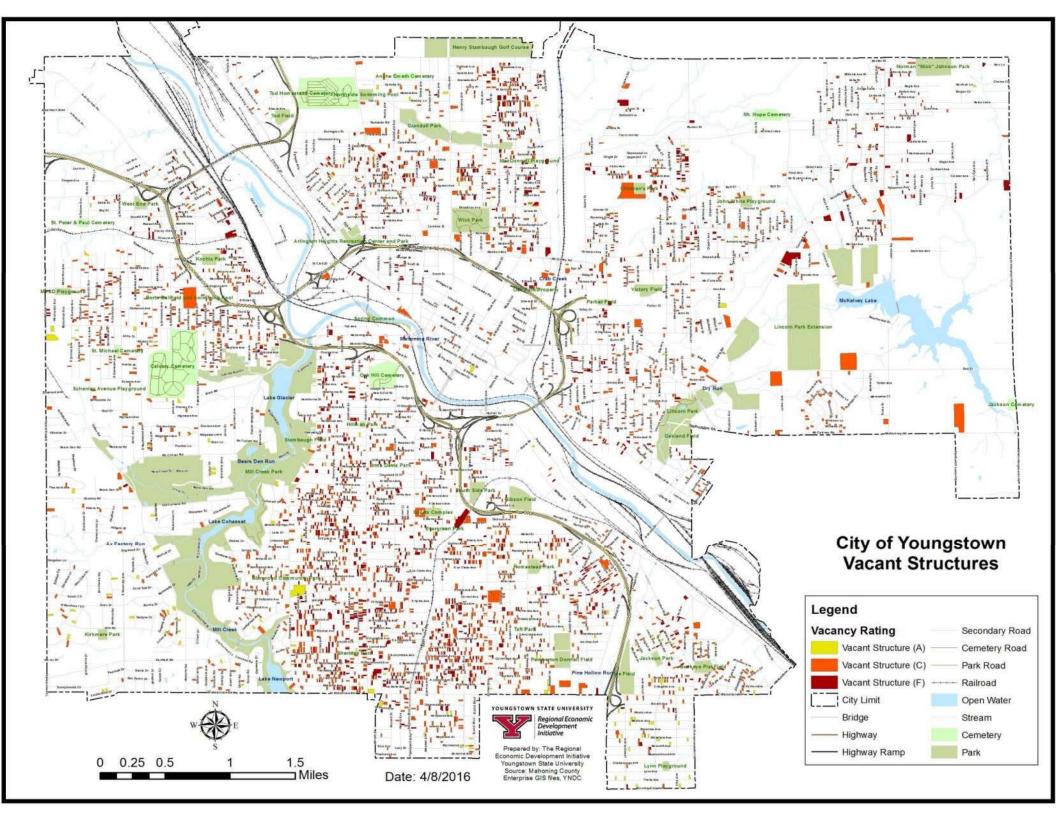
• Density per sq. mi. 1,972

• Vacancy Rate: 19%

• Poverty Rate: 40%

Median HH Income: \$24,361

• Owner Occupancy: 58.3%



YNDC APPROACH

- Performance Based
- Layer Partnerships
- Residents at the Center
- Strategically Focus Resources
- Incremental Implementation of Vision

NEIGHBORHOOD STABILIZATION AND PLANNING

- Planning
- Volunteer Workdays
- Board Ups
- Grass Cutting
- AmeriCorps REVITALIZE Direct Service
- AmeriCorps VISTA
- Neighborhood Engagement and Organizing



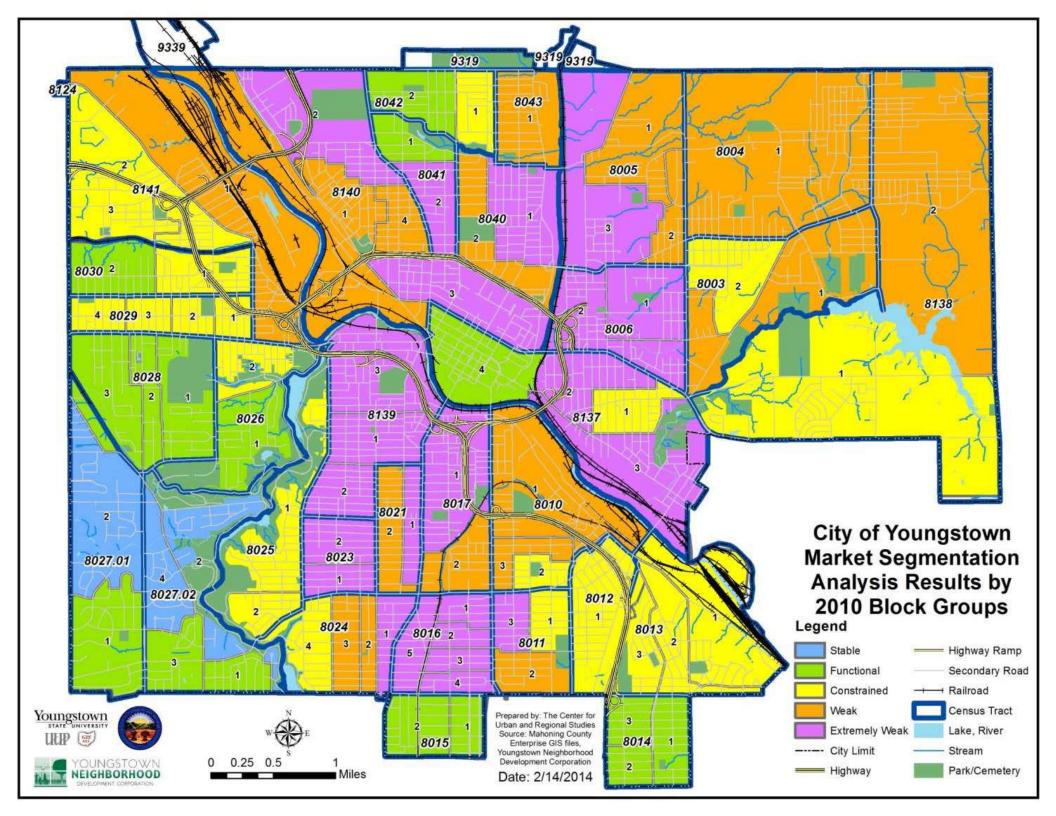


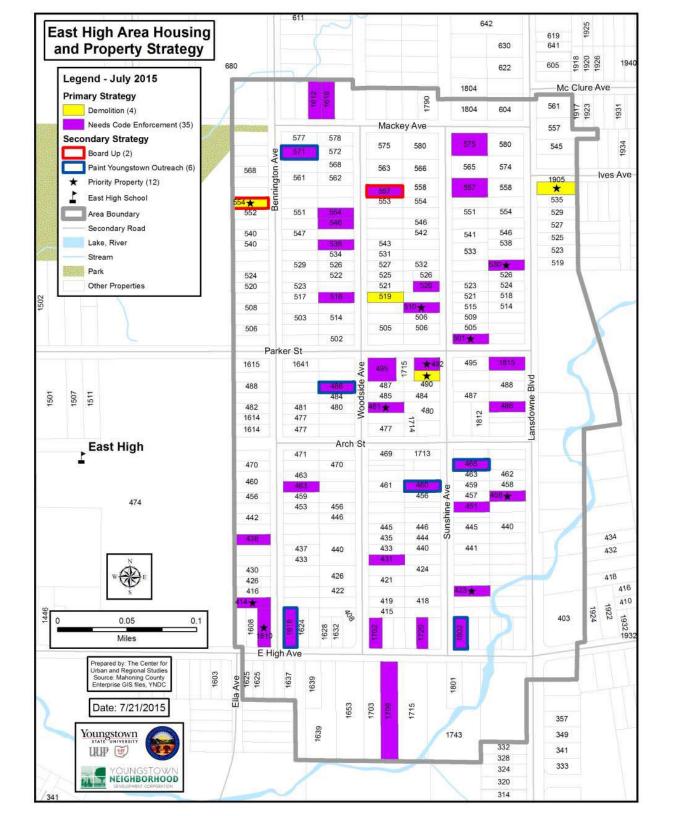














LINCOLN KNOLLS

NEIGHBORHOOD ACTION PLAN











HOUSING AND COMMUNITY LENDING

- Acquisition and Rehabilitation
- REVITALIZE Rentals
- HUD-Approved Housing Counseling
- Community Loan Fund
- Paint Youngstown Owner-Occupied Repair/Rehab
- Small Business Development











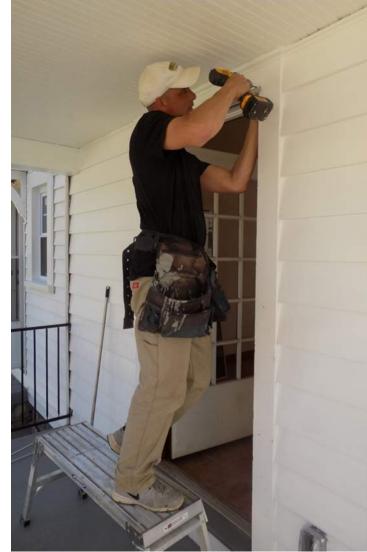






















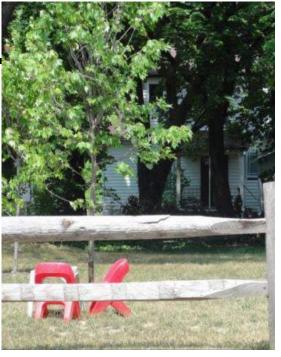






LAND REUSE

- Vacant Land Stabilization
- Youth Greening Grants
- Iron Roots Urban Farm
- Glenwood Community Park













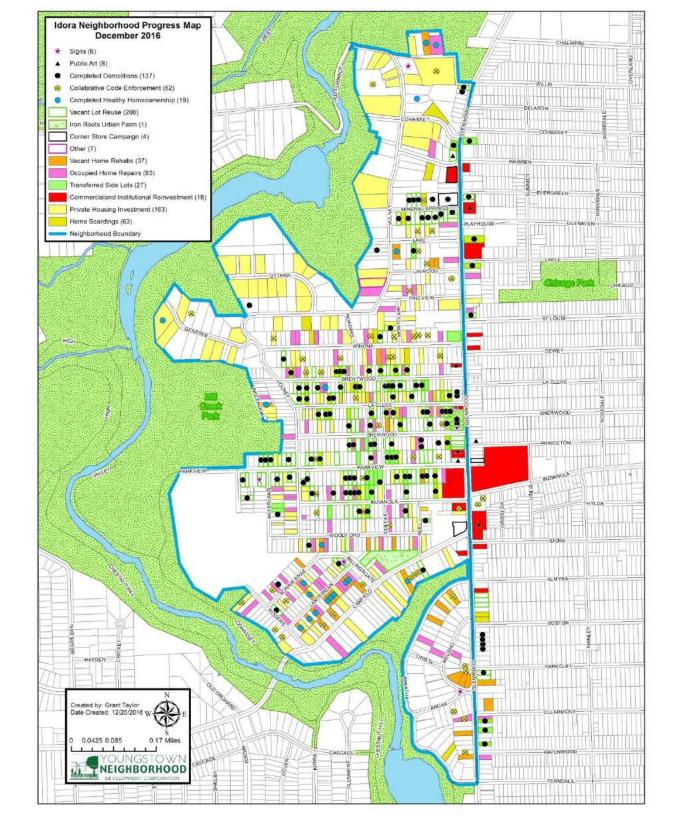












PARTNER, PARTNER, PARTNER

• City of Youngstown, The Raymond John Wean Foundation, Trumbull Neighborhood Partnership, Mahoning County Land Bank, United Way of Youngstown and the Mahoning Valley, Ursuline Center, Fresh Coast Capital, Eastgate Regional Council of Governments, University of Michigan Youth Violence Prevention Center, Youngstown Warren Regional Chamber, YWCA, Taft Promise Neighborhood Engagement, Infrastructure, Housing, and Safety Council, Ten Neighborhood Action Teams, and many other partners.

FUNDING, FUNDING, FUNDING

- Federal USDA, DOJ, CDC, EPA, HHS CED, HFFI, Federal Home Loan Bank, AmeriCorps, HUD comprehensive counseling, and CDFI.
- State OHFA, OEPA, OCDCA, Finance Fund.
- Local Govt City of Youngstown CDBG, HOME, city general fund, City Contractor, City Water/Waste Water (rehab), Council Discretionary, Mahoning County JFS, Mahoning County Lead Hazard, MYCAP.
- Local and National Foundations: Wean Foundation
- Banks/Corporations
- Property Sales and Fee for Service
- Average more than 45 unique sources per year!

REVITALIZE



www.yndc.org • 330.480.0423 820 Canfield Road, Youngstown, Ohio 44511



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Youngstown Neighborhood Development Corporation



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Ian Beniston, Executive Director

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